

# Supporting Team Collaboration

Hugo Fuks

Leonardo Mendonça de Moura

hugo@inf.puc-rio.br

Departamento de Informática

Laboratório IBM de Desenvolvimento de Software - LIDS

Pontifícia Universidade Católica do Rio de Janeiro

Rua Marquês de São Vicente, 255 - CEP 22453-900

Rio de Janeiro - RJ - Brasil

## Abstract

This article outlines a framework for supporting team collaboration. It proposes a cooperation model, which states the way team members access the documents of a project. It is the underlying model for a cooperative system, where developers concentrate on the application's domain, ignoring the aspects related to the cooperative process.

**Keywords:** CSCW, groupware, documents

## 1. Introduction

This research is oriented towards developing an Electronic Meeting Room—a cooperative working environment. Our two main objectives are to provide desktop conferencing support and whiteboard meetings tools—synchronous groupware—for working together within the scope of a project. Inspiration for the former comes mostly from the GroupKit [4, 8], and for the latter, from Liveboard [2] and Colab [9].

Before starting the development of cooperative applications for this environment, a cooperation model is proposed. This paper outlines a framework for supporting team cooperation, which states explicitly the way team members access project documents. It is the underlying model for a cooperative system where developers concentrate on the application's domain, ignoring aspects related to the cooperative process such as access control, locks, document creation. The examples presented are from cooperative writing and drawing, although the cooperative system encompasses more facilities.

The paper is organized as follows. The second section concerns the cooperation model, and describes the access control methods, together with other features of the cooperative system. The third section shows the cooperative system architecture. Finally, the conclusion and future work are presented.

## 2. The Cooperation Model

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The purpose of this model is to relate people to documents, for example a group of people working together to write a paper. A cooperative system is proposed to support team collaboration. The cooperative system comprises members, teams, projects and cooperative documents, as well as demonstrates their relationship. A team has a set of members (which is a subset of members of the system), and a set of projects that will be executed by the team. There are two especial members, namely the system administrator and the head of the team [6]. A project consists of a set of cooperative documents.

During project execution—which involves document editing—members perform different roles. There are three possible roles to be performed in document editing: author, commentator and reader. The author owns the document, and may do whatever he wishes with it. The commentator may only make comments and offer suggestions about the document to its authors, who can accept them or not. The reader may only read the document.

There are various types of documents, e.g., graphics and text, therefore, there must also exist many kinds of applications in the cooperative system. In this way, each document may have one (or more) specific applications assigned to it.

## 2.1. Team Formation

The head of the team is assigned by the cooperative system administrator—whose sole task is to authorize the formation of new teams. The head takes responsibility for all team's actions, enrolls team members and defines the access control hierarchy. He is also responsible for project creation and for defining members who are allowed to create documents. These members and the head of the team are in charge of role definition for a specific document. For example, in computer supported cooperative design [3], the project leader - an author - will be the head of the team, the technical writer will be an author as well, while the consultants will be commentators. The access control hierarchy defines the way team members access project documents.

## 2.2. Cooperative Documents

Every access control structure is based on the notion of minimal unit. It is difficult to give a precise definition to the concept of minimal unit, but one could think of it as a part of a document—an object—to which ownership may be given. Minimal units vary according to the application, such as a paragraph for a word processor or a graphic object (e.g., point, line, circle) for a drawing program. Other possible instances of minimal units are textual messages, voice messages, screen snapshots, still images, video, and others.

CES [5] uses the notion of document section, where each section contains among other fields, the name of the user holding the lock. *GroupDraw* [4] establishes ownership for its objects by defining coupling levels: private, public and shareable.

A cooperative document is a set of minimal units, each one having its owner. In order to provide room for cooperation, members must have access rights to minimal units owned by other members.

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There must be a way to specify who will have the ability to change, read, propose suggestions or make comments on minimal units belonging to others.

### 2.2.1. Access Control Strategies

A crucial aspect of this document based approach for cooperation concerns the way in which team members and non-team members have access to documents and to parts of documents. In this approach all access details must be specified. We have listed three different control strategies namely: *privilege*, *direct* and *mixed access*.

#### Privilege Access

This access control strategy associates members to privilege levels. Level 1 is the top level, and members at this level are the most privileged ones. Members at level  $n$  have access to all minimal units owned by members at levels higher than  $n$ . Its main disadvantage is that, in cases like those suggested by the hierarchical configuration presented in Figure 1, manager C for example could interfere with workers D and E that are not under C's command.

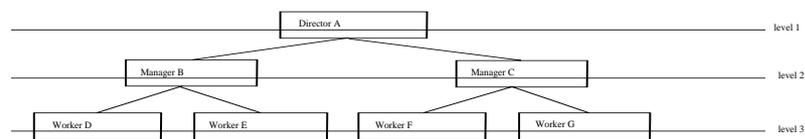


Figure 1. Problems with the Privilege Level Access Strategy

#### Direct Access

For this strategy every member that creates documents must state explicitly which other members have access to its minimal units. The main disadvantage is that it neither accepts the definition of an access control hierarchy nor accepts a pre-defined standard access control structure.

#### Mixed Access

This strategy satisfies both the definition of a hierarchy and accepts a pre-defined standard access control structure, but it is not limited by them. It is based on two access control modes: the global access rights, which are used to define an access control hierarchy, and the local access rights, which allow members to individualize access to its minimal units, breaking the pre-defined standard access control structure.

The head of the team defines the access control hierarchy. Every access to documents created by the team is based on the hierarchy. This hierarchy is defined via global access rights using commands that state which minimal units of member X can be accessed by member Y. Thus, the access control hierarchy is a set of global access rights defined by the head of the team. In the access control hierarchy presented in Figure 2, everybody can see everyone else's minimal units, but may not change them.

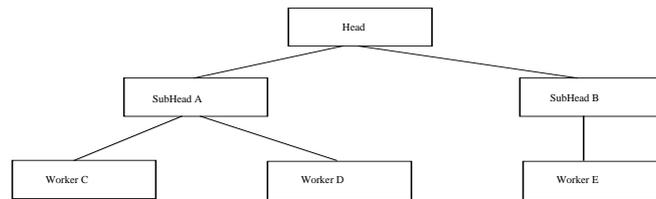


Figure 2. Access Control Hierarchy

Local access rights are defined in order to bypass the access control hierarchy defined via global access rights. Using local access rights members that create documents give other members individualized access to their minimal units. Local access rights are defined in a similar way to the global access rights, the difference being that here specific minimal units should be indicated—like selecting a specific paragraph with the mouse within a word processor application.

It is important to emphasize that commands which conflict with the access control hierarchy defined by the head of the team are prohibited. For example, looking at the figure above, it is not possible for worker C to forbid SubHead A to change his minimal units.

### 2.2.2. Undo

The cooperative system offers an undo mechanism which is more complex than the one available for non-cooperative applications. In order to provide this feature it is necessary to associate an action list for each member participating in the making of the document. The access control hierarchy and the local access rights should be taken into account, because actions taken over a minimal unit by its owner prevail upon actions taken by other members. CES [5] implements a different undo mechanism using a version stack, (for each document section), which contains old versions of the section.

The following undo rules implement the undo mechanism. This first rule states that an action taken by the owner of a minimal unit, can only be cancelled by himself.

Given that member A takes a generic action over a minimal unit x of his own  
 Then the action is inserted in member A's list and all actions taken over minimal unit x are removed from all other members' lists

The next allows the owner of a minimal unit to undo the actions taken by other members over his minimal unit. This rule also permits members, other than the member who owns the minimal unit, to undo actions taken over it, until a new action is taken by the owner.

Given that member A takes a generic action over a minimal unit of member B  
 Then the action is inserted in both member A's and member B's lists

The following rule forbids more than one undoing of an action taken over a document, in order to maintain its consistency.

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Given that member A performs an undo over a generic action (over a minimal unit of his own)
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Then the action is removed from all members' lists
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This last rule forbids a member who has lost his access right over a specific minimal unit to undo actions taken over it.

Given that member A denies member B access to minimal unit x
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Then all actions taken over minimal unit x are removed from member B's list
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### 2.2.3. Lock & Unlock

Lock and unlock are necessary when one team member is editing a part of a document and does not want to share it with another member. In such situations the part being edited should be locked in order to stop other team members from changing it. At the end of the editing process this part of the document should be unlocked. Locks are imposed over minimal units, i.e. while editing a part of a document, the lock will be applied to the minimal units that comprise it. There are two different kinds of lock and three different kinds of unlock. All of them are determined and constrained by the cooperative application which has control over the user interface.

Implicit Lock	the lock automatically applies to a selected minimal unit
Implicit Unlock	the unlock takes place when the user de-selects a minimal unit
Explicit Lock	the lock is forced by the user. This is quite useful when the user wants to make a change to the document that involves more than one minimal unit
Explicit Unlock	the unlock is commanded by the user
Time-out Unlock	the unlock is applied to a set of minimal units, after some pre-defined user inactivity period

Our locking policy is going to be based on a strict two-phase locking protocol (as adopted by most commercial database systems). This policy has as main advantage avoiding cascading rollback [11]. If this protocol is enforced, then a member will only see a change performed by another member on the shared work surface if and only if this change successfully comes to its completion, i.e., no abort action is taken during the process.

Colab [9] is an experimental face-to-face meeting room set up at Xerox PARC that has a voice locking mechanism. Verbal cues are used by the participants to coordinate their actions, avoiding conflicts while using the shared work surface. There are other groupware applications like GROVE [1], which is a real-time group text editor with a no locking policy.

### 2.2.4. Version Control, Backup and History Lists

The cooperative system keeps many versions for each document. At any time, the member who created a document can return to a previous version. The system also provides automatic backups of

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the documents based on a pre-defined number of actions taken in the documents. The maximum number of backups per document is defined by its owner. An interesting implementation for this feature is given in [5] where a version stack is associated to each document.

The cooperative system supports two different kinds of history lists, namely local history and global history. The former keeps a document action list which shows how the document evolved. The following are examples of actions: version handling and minimal unit creation. Global history refers to a project, keeping a project action list where actions are for example, document creation and deletion. This feature enables the reconstruction of a complete project and its documents. These lists will be extended to accommodate relevant information for providing decision rationales [3].

### 2.3. Cooperation Policies

For members who do not have the right to alter documents the system offers the possibility of making suggestions. In order to make a suggestion, a member selects and changes the part of the document according to his wish, together with a brief text justifying the change. All the owners of the minimal units involved in the change will receive the justification and approve it or not.

Comments, like suggestions, exist to let members without access to specific minimal units propose changes to them. They differ from suggestions for lacking the mechanism to actually make the changes, only the justification text is broadcasted to the respective minimal unit owners. Comments are also sent to commentators and readers if the document has the *public reading* attribute.

The member who created a document may define it as one of *public reading*, letting non-team members read the document (readers). The member who created the document may also define it as one of *public comments*, letting non-team members make comments on the document .

During document editing time it is important to provide a synchronous text based communication channel for team members. There they can discuss the work, clarify positions, pose questions, give answers, and provide rationales, etc. This could be implemented via an extra window in each user's screen. In order to follow the conversation precisely, labelled multiple cursors [4] are offered: one can see the other's cursor showing the relevant part of the document.

Privacy should always be a very important prerogative at work, whether one is working alone or in a group. A team member may wish to sketch some graphics or write some text without it being seen by the others. If it comes out the way he wishes , then the draft can be shown to the group. For this purpose each member has a private area associated to each document that he is working in. Through the copy and paste mechanism, drafts are moved from the private area to the document and vice versa. Finally, a team member could also bring a version of the document to his private area and make a private version of it.

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### 3. Cooperative System Prototype Architecture

A prototype of the cooperative system is being built using Tcl-DP, which is an extension of Tcl [7]. Tcl commands implement the asynchronous communication protocol between clients—managers and cooperative applications—and server.

Currently our cooperative system prototype architecture is a centralized one—easier to keep the work surfaces and the user requests synchronized.

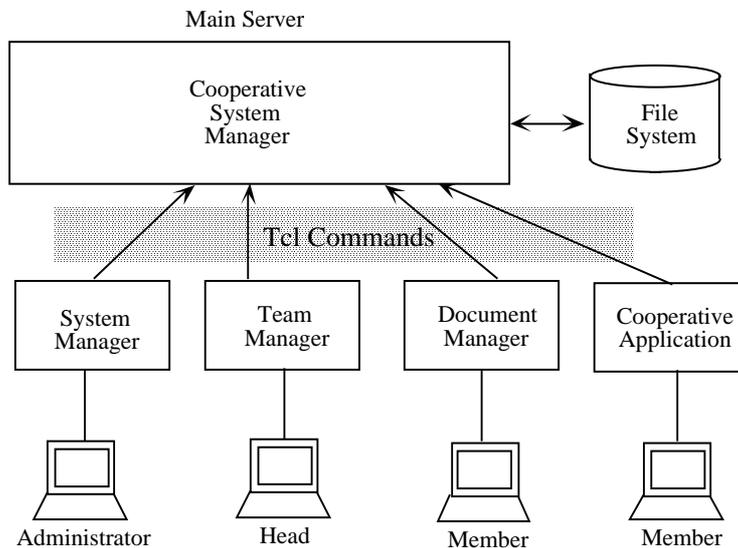


Figure 3. Cooperative System Prototype Architecture

In order to provide a user friendly interface, the cooperative system has three different managers, each of them performing a specific role. The first application is the System Manager, which is used by the administrator to enroll members and for team formation. The second application is the Team Manager, which is used by the head of the team to enroll team members, to define the access control structure and to create projects. The third application is the Document Manager, which is used by team members to access, create and delete project documents. Finally there are the Cooperative Applications like multi-user editors.

### 4. Conclusion & Future Work

This paper focuses on system level support for real-time desktop conferencing and whiteboard meeting tools. We propose a document based approach for cooperation, and use it for modelling a preliminary cooperative system. We outline an object oriented framework for the cooperative system implementation. Based on this framework, our next step is to develop a cooperative text processor and a cooperative graphic editor for the electronic meeting room. The user interface design, or better saying, the human human interface design for the cooperative system and its applications will meet Tang's [10] design criteria for common work surface tools. Regarding the cooperative text processor and the graphic editor interface, we will pay especial attention to the insights and advice coming from [1, 4].

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